

Row Ref	STRATEGIC & CORPORATE SERVICES						
	SECTION 3 - CAPITAL INVESTMENT PLANS 2015-16 TO 2017-18 BY YEAR						
			Three Year Budget £'000	Cash Limits			
				2015-16 £'000	2016-17 £'000	2017-18 £'000	
	Rolling Programmes	Description of Project					
1	Corporate Property Strategic Capital	Costs associated with developing the capital programme	8,870	2,650	3,160	3,060	
2	Disposal Costs	Costs of disposing of surplus property	750	250	250	250	
3	<i>Modernisation of Assets</i>	Maintaining KCC estates	9,152	3,152	3,000	3,000	
4	<b>Total Rolling Programmes</b>		<b>18,772</b>	<b>6,052</b>	<b>6,410</b>	<b>6,310</b>	
			Total Cost of Scheme £'000	Previous Spend £'000	Cash Limits		
					2015-16 £'000	2016-17 £'000	2017-18 £'000
	Individual Projects	Description of Project					
5	Customer Relationship Management Solution	Solution to drive multi-channel, cross-organisation customer service design to support digital access and self-service efficiencies	885	43	842		
6	HR System Development	Self Service and one view system development	859	799	60		
7	Web Redevelopment Programme	Redesign of KCC's websites and enhancement of the user experience	1,526	1,206	320		
8	<i>Electronic Document &amp; Records Management (EDRM)</i>	Adoption of a KCC wide formal document management system	1,600	324	1,276		
9	Building Information Modelling (BIM) Implementation	Implementation of software solutions to ensure KCC meets the Government mandate of all centrally funded Government projects to use BIM technologies by 2016	188	58	65	65	
10	Swanley Gateway	Provision of Swanley Gateway in partnership with Swanley Town Council and West Kent Housing Association; this gateway project utilises and maximises an existing building, and will define a sustainable operating model for shared services	1,098	790	308		

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	SECTION 3 - CAPITAL INVESTMENT PLANS 2015-16 TO 2017-18 BY YEAR							
		Total Cost of Scheme £'000	Previous Spend £'000	Cash Limits			Later Years £'000	
				2015-16 £'000	2016-17 £'000	2017-18 £'000		
	Individual Projects	Description of Project						
11	Herne Bay Gateway	In partnership with Canterbury City Council; this gateway project utilises and maximises an existing building, and will define a sustainable operating model for shared services	477	50	427			
12	<i>New Ways of Working</i>	Improving use of our technology and office accommodation to ensure a flexible solution in order to respond to Facing the Challenge	38,301	37,766	4,200		-3,665	
13	<i>Property Investment &amp; Acquisition Fund</i>	Fund to enable strategic acquisition of land and property	10,000		3,000	4,000	3,000	
14	<b>Total Individual Projects</b>		<b>54,934</b>	<b>41,036</b>	<b>10,498</b>	<b>4,065</b>	<b>3,000</b>	<b>-3,665</b>
15	<b>Directorate Total</b>		<b>73,706</b>	<b>41,036</b>	<b>16,550</b>	<b>10,475</b>	<b>9,310</b>	<b>-3,665</b>

*Italic font:* these are projects that are relying on significant elements of unsecured funding and will only go ahead if the funding is achieved.

	Total Cost of Scheme £'000	Previous Spend £'000	Cash Limits			
			2015-16 £'000	2016-17 £'000	2017-18 £'000	Later Years £'000
<b>Funded by:</b>						
Borrowing	17,614	10,133	3,416	3,065	1,000	
Grants	9,063	193	2,650	3,160	3,060	
Developer Contributions	398	120	278			
Other External Funding	3,694	7,329	30			-3,665
Revenue and Renewals	4,044	4,044				
Capital Receipts	38,893	19,217	10,176	4,250	5,250	
PFI	0					
<b>Total:</b>	<b>73,706</b>	<b>41,036</b>	<b>16,550</b>	<b>10,475</b>	<b>9,310</b>	<b>-3,665</b>

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SECTION 3 - CAPITAL INVESTMENT PLANS 2015-16 TO 2017-18 BY FUNDING													
2015-18 Funded By:													
	Three year budget		Borrowing	PEF2	Grants	Dev Contrs	Other External Funding	Revenue & Renewals	Capital Receipts	PFI	Total 2015-18		
	£'000		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
<b>ROLLING PROGRAMMES</b>													
1	Corporate Property Strategic Capital	8,870			8,870							8,870	
2	Disposal Costs	750							750			750	
3	<i>Modernisation of Assets</i>	9,152	6,641						2,511			9,152	
4	<b>Total Rolling Programmes</b>	<b>18,772</b>	<b>6,641</b>	<b>0</b>	<b>8,870</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,261</b>	<b>0</b>	<b>18,772</b>		
	Total cost of scheme	Previous Spend	Borrowing	PEF2	Grants	Dev Contrs	Other External Funding	Revenue & Renewals	Capital Receipts	PFI	Total 2015-18	Later Years	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
<b>INDIVIDUAL PROJECTS</b>													
5	Customer Relationship Management Solution	885	43	842								842	
6	HR System Development	859	799						60			60	
7	Web Redevelopment Programme	1,526	1,206	266					54			320	
8	<i>Electronic Document &amp; Records Management (EDRM)</i>	1,600	324						1,276			1,276	
9	Building Information Modelling (BIM) Implementation	188	58	130								130	
10	Swanley Gateway	1,098	790			278	30					308	
11	Herne Bay Gateway	477	50	427								427	
12	<i>New Ways of Working</i>	38,301	37,766	-825					5,025			4,200	-3,665
13	<i>Property Investment &amp; Acquisition Fund</i>	10,000							10,000			10,000	
14	<b>Total Individual Projects</b>	<b>54,934</b>	<b>41,036</b>	<b>840</b>	<b>0</b>	<b>0</b>	<b>278</b>	<b>30</b>	<b>0</b>	<b>16,415</b>	<b>0</b>	<b>17,563</b>	<b>-3,665</b>
15	<b>TOTAL CASH LIMIT</b>	<b>73,706</b>	<b>41,036</b>	<b>7,481</b>	<b>0</b>	<b>8,870</b>	<b>278</b>	<b>30</b>	<b>0</b>	<b>19,676</b>	<b>0</b>	<b>36,335</b>	<b>-3,665</b>

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